



MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE PERIOD ENDED MARCH 31, 2026

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TO OUR SHAREHOLDERS

The following Management's Discussion and Analysis ("**MD&A**") of the operating results and financial condition of Verde AgriTech Ltd and its subsidiaries ("**Verde**" or the "**Group**") covers the period ended March 31, 2026 ("**Q1 2026**").

It provides information that management believes is relevant to an assessment and understanding of the consolidated results of operations and financial condition. This MD&A should be read in conjunction with the financial statements for the first quarter of 2026 ("**FS Q1 2026**"). The financial statements have been prepared in accordance with International Financial Reporting Standards ("**IFRS**") and their interpretations issued by the International Accounting Standards Board ("**IASB**").

Verde's ordinary shares trade on the Toronto Stock Exchange ("**TSX**") under the symbol "**NPK**", and on the OTC Markets ("**OTCQX**") under the symbol ("**VNPKF**").

All amounts herein are expressed in Canadian Dollars unless otherwise stated, and the information is current to May 12, 2026.

For the three months ended March 31, 2026, the average rate of exchange was 3.83 Brazilian Real ("**R\$**") to the Canadian Dollar ("**CAD**"), and the closing rate on March 31, 2026 was R\$3.73 to C\$1.00. These rates were used to prepare these financial results.

Additional information relating to Verde is available under the Group's profile on SEDAR+ (www.sedarplus.ca) and the Group's website at www.investor.verde.ag.

FORWARD LOOKING STATEMENTS

This MD&A contains forward-looking statements. Although the Group believes that its expectations, reflected in forward-looking information, to be reasonable, such information involves known or unknown risks, uncertainties and other factors that may cause the actual results, performance or achievements of the Group or the Group's projects in Brazil to be materially different from any future results, performance or achievements expressed or implied by the forward-looking information. Such risk factors include, but are not limited to: general business, economic, competitive, political and social uncertainties; the actual results from current development activities; conclusions of economic evaluations; unexpected increases in capital or operating costs; changes in equity markets, inflation and changes in foreign currency exchange rates; changes in project parameters as plans continue to be refined; changes in labor costs; future prices of commodities; possible variations of mineral grade or recovery rates; accidents, labor disputes and other risks of the mineral exploration industry; political risks arising from operating in Brazil; delays in obtaining governmental consents, permits, licenses and registrations; approvals or financing; as well as those factors discussed in the section entitled "Risks" in this MD&A.

Although the Group has attempted to identify important factors that could cause actual actions, events, or results to differ materially from those described in forward-looking information, there may be other factors that cause actions, events or results not to be as anticipated, estimated or intended. There can be no assurance that forward-looking information will prove to be accurate, as actual results and future events could differ materially from those anticipated in such information. Accordingly, readers should not place undue reliance on forward-looking information. The forward-looking information contained herein, unless stated otherwise, is made at the date of this MD&A and the Group takes no responsibility to update them or to revise them to reflect new events or circumstances, except as required by law.

Forward-looking information in this MD&A includes, without limitation, statements regarding expected annualized cost savings, implementation of cost-efficiency measures, liquidity preservation and creditor engagement, suspension of scheduled debt-service payments, efforts to obtain waivers, standstill arrangements, amendments, extensions or other revised terms, the potential timing and outcome of creditor discussions, and the preparation of a maiden NI 43-101 mineral resource estimate for the Minas Americas Global Alliance rare earth program.

Such forward-looking information is based on management's current expectations regarding market conditions, credit availability, operating costs, liquidity and the availability of acceptable financing or revised debt terms. Actual results may differ materially.

OUR BUSINESS

Verde AgriTech Ltd. is a Brazil-focused fertilizer Group engaged in the production, commercialization and sale of potassium-based multi-nutrient fertilizers. The Group operates an integrated fertilizer business in Minas Gerais, Brazil. The Group's revenue-generating activity is the sale of its potassium-based multi-nutrient fertilizers ("**the Products**"), and its results are reported through a single operating segment focused on potassium-based fertilizers. Sales are focused primarily on the Brazilian market.

The Group's asset portfolio also consists of a newly discovered, clay-hosted (ionic adsorption) rare earths asset named the *Minas Americas Global Alliance Project*, located in Minas Gerais, Brazil. The project covers ~5,500 hectares, which spans over 13 mineral claims that are held by Verde and overlaps with the Group's potassium resources. These claims have been a part of the portfolio for more than 15 years.

FIRST QUARTER 2026 FINANCIAL HIGHLIGHTS

- Revenue in Q1 2026 was \$1.7 million compared to \$2.9 million in Q1 2025 and sales volume totaled 26,795 tons in Q1 2026 compared to 47,829 tons in Q1 2025. The decline reflected three linked drivers: tighter agricultural credit across Brazil, weaker near-term grower and distributor liquidity, and Verde's more selective credit approvals in response to elevated sector insolvency risk. Management prioritized receivables quality and liquidity over higher-risk volume.
- Allowance for expected credit losses declined to \$0.02 million in Q1 2026 from \$0.5 million in Q1 2025.
- EBITDA before non-cash events improved modestly to \$(1.36) million in Q1 2026 from \$(1.43) million in Q1 2025, despite a 41% revenue decline, as lower expected credit losses and reduced sales and marketing expenses partly offset lower gross profit.
- Net loss narrowed to \$(3.7) million in Q1 2026 from \$(3.8) million in Q1 2025.
- As of March 31, 2026, the Group held \$6.4 million in cash and \$5.2 million in short-term receivables, compared to \$2.5 million and \$7.7 million, respectively, in the same period of 2025. The increase in cash position primarily reflects the brokered private placement completed in March 2026 for net proceeds of \$4.0 million.

Q1 2026 SUSTAINABILITY RESULTS

In Q1 2026, product sold by Verde had the potential to capture up to 3,444 tons of CO₂ through Enhanced Rock Weathering, with an estimated net carbon removal of 2,372 tons, while also avoiding 1,354 tons of CO₂e emissions by replacing potassium chloride fertilizers. Since production began in 2018, the combined potential carbon removal and avoided emissions total approximately 342,517 tons of CO₂. Additionally, 2,121 tons of chloride were prevented from entering soils in Q1 2026, bringing the cumulative total avoided since inception to 194,434 tons.

MAGNETIC RARE EARTH PROGRAM HIGHLIGHTS

During Q1 2026, Verde continued to advance the Minas Americas Global Alliance rare earth program through resource definition drilling, 3D geological modelling and metallurgical work. Results announced on March 17, 2026 provided additional technical support for the exploration model, including MAV_AD_0028, which returned 10.0 metres from surface averaging 8,439 ppm TREO and 1,965 ppm MREO, including 5.0 metres averaging 11,032 ppm TREO and 2,717 ppm MREO. The program remains at an exploration and technical de-risking stage and is focused on work required to support preparation of a maiden NI 43-101 mineral resource estimate, subject to further drilling, technical work and Qualified Person review. No mineral resource estimate, mineral reserve, production guidance or project economics is being provided in this MD&A and there is no certainty that further exploration will result in the delineation of mineral resources or mineral reserves, or that any development decision will be made. Mineralization identified to date is not necessarily indicative of future results.

Leonardo Deringer Fraga, P.Geo, is the Group's designated "Qualified Person" for this MD&A within the meaning of National Instrument 43-101 – *Standards of Disclosure for Mineral Projects* ("NI 43-101"). Mr. Fraga has reviewed and approved the technical information contained herein.

STRATEGIC INITIATIVES AND RECENT EVENTS

Operational Efficiency and Cost Discipline

Operational discipline remains central to Verde's response to the challenging Brazilian agricultural credit environment. The Group has implemented, and continues to implement, cost-efficiency measures including supplier contract reviews, selected contract renegotiations, workforce reductions and tighter controls over discretionary spending. Based on initiatives completed or currently underway, and subject to timing, execution and market conditions, management estimates that these measures could generate approximately BRL 9.4 million of annualized cost savings over the 12 months following implementation, while preserving the capabilities required to serve customers, maintain operational continuity and advance priority strategic initiatives. These expected savings are forward-looking and should be reassessed if implementation timing, market conditions or operating needs change.

Liquidity Preservation and Creditor Engagement Strategy

As previously announced by the Group on April 15, 2025, the civil court homologated Verde's Debt Renegotiation Agreement, which provided for revised payment terms applicable to the Group's financial creditors. Following a review of the Group's liquidity position, working capital requirements, cash flow forecasts, debt-service obligations and available alternatives, the Board of Directors approved a liquidity preservation and creditor engagement strategy.

STRATEGIC INITIATIVES AND RECENT EVENTS (CONTINUED)

As part of this Board-approved strategy, the Group will suspend scheduled debt-service payments to its financial creditors under the Debt Renegotiation Agreement homologated by the Brazilian civil court and related financing agreements, as such payments become due going forward, while the Group engages with creditors regarding revised payment terms that are sustainable under current market conditions. The Group intends to seek waivers, standstill arrangements, amendments, extensions or other revised terms with such creditors.

The decision reflects the continued restrictive operating environment for Brazilian agriculture, limited credit availability, elevated interest rates, pressure on grower liquidity and the need to preserve working capital for the Group's operations. The suspension of scheduled debt-service payments may result in creditor notices, claims or proceedings under applicable financing and debt renegotiation arrangements. The Group has retained specialized legal and restructuring advisors in Brazil to support the creditor engagement process, represent the Group where necessary and assist management and the Board in implementing the strategy in an orderly manner.

FERTILIZER MARKET CONDITIONS

Q1 2026 was shaped less by agronomic need than by credit transmission. The Selic rate remained at 15.00% for most of the quarter, was reduced to 14.75% on March 18, 2026, and was further reduced to 14.50% after quarter-end on April 29, 2026, while the Central Bank of Brazil Focus survey dated April 24, 2026 showed the market's year-end 2026 Selic expectation at 13.00%, up from 12.50% four weeks earlier¹. Financing conditions therefore remained restrictive for growers, distributors and cooperatives. Serasa Experian reported 1,990 agribusiness judicial recovery requests in 2025, up 56.4% from 2024, the highest level in its series².

The agronomic backdrop remained constructive. On April 14, 2026, Companhia Nacional de Abastecimento raised its 2025/26 Brazilian grain harvest estimate to 356.3 million tons, including projected record soybean production of 179.2 million tons and total corn production of 139.6 million tons³. However, strong production potential did not immediately translate into stronger fertilizer purchasing capacity, as farmers continued to manage liquidity after a period of high interest rates, tight rural credit and compressed crop economics.

¹ Source: Banco Central do Brasil – Copom Minutes and Selic Rate Decisions.

² Source: Serasa Experian – Judicial Reorganization: Agribusiness closes 2025 with almost 2,000 requests for this recourse and registers the highest accumulated total in the historical series, reveals Serasa Experian.

³ Source: Companhia Nacional de Abastecimento – Grain harvest could reach 356.3 million tons in 2025/26, influenced by good yields.

FERTILIZER MARKET CONDITIONS (CONTINUED)

Input affordability worsened after quarter-end as global fertilizer markets tightened. World Bank commodity data showed fertilizer prices rising 14% in April⁴ and projected a 31% increase in 2026⁵, while Reuters reported warnings of potential fertilizer supply disruptions linked to the Middle East conflict⁶. In Brazil, StoneX data showed local urea prices rising about 35% in two weeks, with buyers increasingly considering lower-cost alternatives⁷. For Verde, this volatility reinforces the strategic relevance of domestic potassium alternatives, but the principal near-term constraint remains financing capacity and counterparty quality rather than agronomic demand.

Management therefore continued to prioritize counterparty selection, receivables protection and liquidity preservation over short-term volume, while aligning commercial efforts toward higher-quality accounts and higher-margin regions. This approach may cap near-term volumes, but it is intended to protect cash conversion, reduce credit risk and preserve Verde's ability to capture demand if credit conditions and grower purchasing capacity improve.

Currency Exchange Rate

Canadian dollar weakened by 6% versus Brazilian Real in Q1 2026 compared to Q1 2025.

⁴ Source: World Bank - [Commodity prices rose in April - Pink Sheet \(May 5, 2026\)](#);

⁵ Source: World Bank - [Commodity Markets Outlook, April 2026](#).

⁶ Source: Reuters - [Expanding Iran conflict threatens Brazil grain exports, fertilizer supplies \(March 5, 2026\)](#).

⁷ Source: Reuters - [Brazil sounds alarm on fertilizers as price spike spurs cheaper alternatives \(March 18, 2026\)](#);

SELECTED QUARTERLY FINANCIAL INFORMATION

The following table provides information on selected operating results for the past eight fiscal quarters. All values are expressed in Canadian Dollars (\$'000).

All amounts in CAD \$'000	Mar 31, 2026	Dec 31, 2025	Sep 30, 2025	Jun 30, 2025
Tons Sold '000	27	45	85	80
Revenue	1,677	3,080	5,873	4,800
Net (Loss) / Income after tax	(3,729)	(3,377)	(2,086)	(2,426)
Basic (Loss) / Earnings per share	(0.066)	(0.064)	(0.040)	(0.046)
Diluted (Loss) / Earnings per share	(0.066)	(0.064)	(0.040)	(0.046)
Total Assets	77,162	70,482	77,374	74,620
Current Liabilities	8,850	7,574	6,940	3,467
Non-current Liabilities	46,174	42,125	45,611	45,374

All amounts in CAD \$'000	Mar 31, 2025	Dec 31, 2024	Sep 30, 2024	Jun 30, 2024
Tons sold '000	48	48	101	85
Revenue	2,852	2,888	7,161	6,480
Net (loss) / Income after tax	(3,781)	(2,831)	(2,336)	(2,639)
Basic (loss)/earnings per share	(0.072)	(0.238)	(0.044)	(0.050)
Diluted (loss)/earnings per share	(0.072)	(0.238)	(0.044)	(0.050)
Total Assets	75,384	72,017	80,160	81,465
Current Liabilities	2,905	2,059	29,752	25,913
Non-current Liabilities	44,006	39,623	15,533	18,270

RESULTS OF OPERATIONS

The following table provides information about the three months ended March 31, 2026, as compared to the three months ended March 31, 2025.

All amounts in CAD \$'000	3 months ended Mar 31, 2026	3 months ended Mar 31, 2025
Tons sold ('000)	27	48
Average revenue per ton sold \$	62	59
Average production cost per ton sold \$	(23)	(16)
Average gross profit per ton sold \$	39	44
Average gross margin	63%	73%
Revenue	1,677	2,852
Production costs	(628)	(757)
Gross Profit	1,049	2,095
Gross Margin	63%	73%
Sales and marketing expenses	(727)	(851)
Product delivery freight expenses	(625)	(1,115)
General and administrative expenses	(1,033)	(1,050)
Allowance for expected credit losses	(24)	(513)
EBITDA ⁽¹⁾	(1,360)	(1,434)
Share-Based, Equity and Bonus Payments (Non-Cash Event) ⁽²⁾	(68)	(161)
Depreciation and Amortization ⁽³⁾	(836)	(774)
Operating (Loss) / Profit after non-cash events	(2,264)	(2,369)
Interest Income/Expense	(1,464)	(1,408)
Net (Loss) / Profit before tax	(3,728)	(3,777)
Income tax	(1)	(4)
Net (Loss) / Profit	(3,729)	(3,781)

(1) Non-GAAP measure. EBITDA before non-cash events is calculated as operating loss before depreciation, amortization and non-cash events. Refer to the section entitled "Non-GAAP and Other Financial Measures" below.

(2) Included within General and Administrative expenses in the financial statements.

(3) Included within General and Administrative expenses and Cost of Sales in the financial statements.

OPERATION AND FINANCIAL RESULTS

Sales Performance

Revenue for Q1 2026 was \$1.7 million compared to \$2.9 million in Q1 2025. The decline was primarily driven by lower volumes in a market where customers faced tighter credit, weaker near-term cash generation and more selective purchasing behavior. Verde maintained a rigorous credit approval process, particularly for specialty fertilizer sales that include third-party raw materials, and chose not to extend higher-risk terms that were not adequately compensated.

Production costs⁸

Average production cost per ton sold increased to \$23 in Q1 2026 from \$16 in Q1 2025, primarily due to lower sales volumes, which reduced fixed-cost absorption, and a less favorable product and packaging mix. Specialty products represented 8% of sales in Q1 2026 compared to 3% in Q1 2025, while big bag products represented 12% of sales versus 9% in the prior-year period. As a result, average gross profit per ton declined to \$39 from \$44, contributing to the reduction in gross margin to 63% in Q1 2026 from 73% in Q1 2025.

⁸ Verde's production costs and sales price are based on the following assumptions:

- Micronutrients added to the product increase production cost, rendering the applicable product more expensive to produce.
- Production costs vary based on packaging type, with bulk being less expensive than Jumbo Bags.
- Plant 1 produces The Product® Jumbo Bags and Low-Carbon Specialty Fertilizer Products, while Plant 2 exclusively produces The Product® Bulk. Therefore, Plant 2's production costs are lower than Plant 1's costs.

SALES, GENERAL AND ADMINISTRATIVE EXPENSES:

SG&A represents a non-operating segment that includes corporate and administrative functions, essential for supporting the Group's operating segments.

Sales Expenses

CAD \$'000	3 months ended Mar 31, 2026	3 months ended Mar 31, 2025
Sales and marketing expenses	(642)	(768)
Fees paid to independent sales agents	(85)	(83)
Total	(727)	(851)

Sales and marketing expenses cover salaries for employees, car rentals, domestic travel in Brazil, hotel accommodations, and Product promotion at marketing events.

As part of the Group's sales and marketing strategy, Verde compensates its independent sales agents through commission-based arrangements. Fees paid to independent sales agents increased 2% in Q1 2026, despite lower sales volumes, reflecting adjustments in commission structure. Overall, total sales and marketing expenses decreased by 16% compared to the same period of the prior year, primarily due to lower consultancy-related costs.

Product delivery freight expenses

Expenses decreased by 44% in Q1 2026, to \$0.6 million compared to \$1.1 million in Q1 2025. This reduction was primarily driven by a 55% decrease in sales volume delivered on a CIF (Cost, Insurance and Freight) basis quarter over quarter.

The average freight cost per ton for products sold on a CIF basis increased to \$33 per ton in Q1 2026 from \$27 per ton in Q1 2025, partly reflecting fuel-related carrier cost increases, including diesel price effects linked to oil market movements, as well as route and customer mix on a smaller CIF delivery base.

SALES, GENERAL AND ADMINISTRATIVE EXPENSES (CONTINUED):

General and Administrative Expenses

CAD \$'000	3 months ended Mar 31, 2026	3 months ended Mar 31, 2025
General administrative expenses	(679)	(737)
Legal, professional, consultancy and audit costs	(206)	(185)
IT/Software expenses	(135)	(116)
Taxes and licenses fees	(13)	(12)
Total	(1,033)	(1,050)

General administrative expenses include general office expenses, rent, bank fees, insurance, foreign exchange variances and remuneration of executives, directors of the Board and administrative staff. Total general and administrative expenses decreased by 2% compared to the same period last year, due to a series of contract renegotiations with suppliers and a reduction in administrative headcount. Management is also reviewing supplier contracts, workforce structure and discretionary spending, and, subject to timing, completion and market conditions, expects related initiatives to generate approximately BRL 9.4 million of annualized savings over the 12 months following implementation.

Legal, professional and audit costs include fees along with accountancy, audit and regulatory costs. Consultancy fees encompass consultants employed, such as accounting services, patent processes, lawyer's fees and regulatory consultants. These costs increased by 10% compared to Q1 2025, primarily due to higher expenses related to external consulting services.

Allowance for expected credit losses

The allowance for expected credit losses decreased from \$0.5 million in Q1 2025 to \$0.02 million in Q1 2026, primarily reflecting lower delinquency levels following the implementation of stricter credit policies.

Financial Results and Profitability

EBITDA before non-cash events for Q1 2026 improved modestly to \$(1.36) million from \$(1.43) million in Q1 2025, as materially lower expected credit losses and reduced sales, marketing and freight expenses partly offset lower gross profit from reduced volumes. Refer to the section entitled "Non-GAAP and Other Financial Measures" below.

SALES, GENERAL AND ADMINISTRATIVE EXPENSES (CONTINUED):

Net loss for Q1 2026 was \$(3.7) million, compared to a net loss of \$(3.8) million in Q1 2025. Results continued to reflect elevated net finance expense in a high-interest rate environment, with net finance expense totaling \$(1.5) million in the quarter compared to \$(1.4) million in Q1 2025.

Basic loss per share totaled \$(0.066) in Q1 2026, compared to \$(0.072) in Q1 2025.

Liquidity, Debt and Working Capital

As of March 31, 2026, the Group held \$6.4 million in cash and \$5.2 million in short-term receivables. The higher cash balance primarily reflects completion of the brokered private placement in March 2026, which generated net proceeds of \$4.0 million. Total loan balance was \$52.2 million, of which \$6.2 million was due within 12 months and \$46.0 million was due thereafter, with an average interest rate of 16.75% per annum.

The Group ended Q1 2026 with positive working capital of \$4.3 million. Current liabilities increased to \$8.9 million from \$2.9 million on March 31, 2025, primarily reflecting the scheduled reclassification of borrowings into the current portion as repayments come due following the renegotiated debt profile, rather than a deterioration in underlying liquidity.

Net cash used in operating activities narrowed to \$(0.5) million in Q1 2026, compared to \$(0.9) million in Q1 2025, primarily reflecting tighter credit underwriting and working capital management, which helped stabilize cash flow despite weaker sales.

Cash utilized from investing activities was \$(0.2) million in Q1 2026, compared to \$(0.1) million in Q1 2025, primarily due to increased investments in rare earth research activities.

Cash generated in financing activities was \$4.0 million in Q1 2026, compared to \$(0.04) million in Q1 2025, reflecting movements related to the brokered private placement completed in March 2026.

OFF-BALANCE SHEET FINANCING

The Group has not entered into any off-balance sheet financing arrangements.

FINANCIAL INSTRUMENTS

The Board of Directors determines, as required, the degree to which it is appropriate to use financial instruments and hedging techniques to mitigate risks. The main risks for which such instruments may be appropriate are foreign exchange risk, interest rate risk and liquidity risk, each of which is discussed below.

FINANCIAL INSTRUMENTS (CONTINUED)

Foreign currency risk

The Group's cash resources are held primarily in Canadian Dollars and Brazilian Reais. Exchange rate fluctuations may adversely affect the Group's financial position and results. The Group's financial results are reported in Canadian Dollars and its revenues, costs and finance costs are primarily incurred in Brazilian Real.

The appreciation of Brazilian Real against the Canadian Dollar could increase the actual revenues and operating costs of the Group's operations and materially affect the results presented in the Group's financial statements.

Currency exchange fluctuations may also materially adversely affect the Group's future cash flows from operations, its results of operations, financial condition, and prospects. The Group has a general policy of not hedging against foreign currency risks. The Group manages foreign currency risk by regularly reviewing the balances held in currencies other than the functional currency to match expected expenditure in foreign currency.

The Group had the following short-term deposits and cash and cash equivalents in various currencies including its presentational currency. The amounts are stated in Canadian Dollar equivalents:

Currency (\$'000)	31 Mar 2026	31 Mar 2025
Canadian Dollars	4,013	197
Brazilian Reais	2,333	2,244
American Dollars	26	26
British Pounds	-	-
Singaporean Dollars	13	13
Total	6,385	2,480

The Brazilian Reais deposits are held as interbank deposit certificates, with no maturity date, and track Brazil's short-term interest rate (SELIC), which was 14.75% at March 31, 2026 and was reduced to 14.50% after quarter-end.

Foreign currency risk sensitivity analysis showing a 10% weakening/strengthening of the Brazilian Real against the Canadian Dollar with all other variables held constant is set out below. 10% represents management's assessment of the reasonable possible exposure.

	Equity (\$'000)	
	31 Mar 2026	31 Mar 2025
10% weakening of Brazilian Real	(4,943)	(3,806)
10% strengthening of Brazilian Real	4,044	3,114

The Group entered into interest rate swap agreements in order to mitigate its exposure to floating interest rates on financial liabilities indexed to CDI. As of March 31, 2026, only one swap agreement remains outstanding.

FINANCIAL INSTRUMENTS (CONTINUED)

The instrument converts the contractual remuneration from CDI 13.25% per year to 3.65% + CDI, with no foreign currency component involved. The remaining swap agreement matures in July 2026.

The table below summarizes the notional and fair value amounts of the swap agreements as of March 31, 2026.

	2026 \$'000	2025 \$'000
Liability position Votorantim: CDI + 3.65% p.y.	(6)	(40)
Net position – assets (liabilities)	(6)	(40)
Current assets (liabilities)	(6)	(40)
Noncurrent assets (liabilities)	-	-

Liquidity risk

The Group has relied on revenue generated from the sale of Product, along with shareholder funding and long-term loans to finance its operations. The liquidity risk is significant and is managed by controls over expenditure and cash resources. The Group has borrowings, trade, and other payables with a maturity of less than one year with borrowings and a provision greater than one year. Further details of the liquidity position are explained in note 2.1 regarding going concern.

Interest rate risk

The Group's policy is to retain its surplus funds in the most advantageous term of deposit available up to twelve month's maximum duration.

The Group's policy is to make conservative investments, typically linked to the interest rate set by the Brazilian government (SELIC). Variations in this government interest rate can affect financial expenses, as the group's loans are also tied to the same interest rate.

The Group's average current loan rate is 16.75% per annum. As of March 31, 2026, the SELIC target rate was 14.75% per annum, following the Central Bank of Brazil's March 18, 2026 rate reduction. Subsequent to quarter-end, on April 29, 2026, the Central Bank of Brazil reduced the SELIC target rate to 14.50% per annum.

Management does not consider a significant increase in interest rates to be reasonably likely for the foreseeable future.

Financial assets

The floating rate financial assets comprise interest earning bank deposits at rates set by reference to the prevailing SOFR or equivalent to the relevant country.

FINANCIAL INSTRUMENTS (CONTINUED)

Fair values

In the Directors' opinion there is no material difference between the book value and fair value of any of the Group's financial instruments. The non-current loans and financing bear interest over floating interest rates.

Classes of financial instruments

The classes of financial instruments are the same as the line items included on the face of the statement of financial position and have been analyzed in more detail in the notes to the financial statements. All the Group's financial assets are categorized as loans and receivables and all financial liabilities are measured at amortized cost.

FINANCIAL REPORTING STANDARDS

The Group has adopted all the new and revised Standards and Interpretations that are relevant to its operations and effective for accounting periods beginning on or after January 1, 2026. The adoption of these new and revised Standards and Interpretations had no material effect on the profit or loss or financial position of the Group.

No standards issued but not yet effective have been adopted early.

CRITICAL JUDGEMENTS AND ACCOUNTING ESTIMATES

The preparation of financial statements in conformity with IFRSs requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Information about such judgements and estimates is contained in the accounting policies and/or the notes to the consolidated financial statements. Areas of judgement and sources of estimation or uncertainty that have the most significant effect on the amounts recognized in the consolidated financial statements are as follows:

Judgements

- Impairment of non-current assets:

CRITICAL JUDGEMENTS AND ACCOUNTING ESTIMATES (CONTINUED)

The Directors have assessed whether there are any indicators of impairment in respect of mineral property costs and property, plant and equipment totaling \$19,267 and \$41,572, respectively. In making this assessment they have considered the Group's business plan which includes resource estimates, future processing capacity, future exchange rates, the forward market and longer-term price outlook and assumptions regarding weighted average cost of capital. Resource estimates have been based on the most recently filed pre-feasibility study NI 43-101 report and its opportunities economic model which includes resource estimates without conversion of its inferred resources. Management's estimates of these factors are subject to risk and uncertainties, including but not limited to the all the risks and uncertainties listed in this document, affecting the recoverability of the Group's mineral property costs. Moreover, the Directors also considered external sources of information, including analysis of the Group's market value, when assessing for impairment indicators.

Estimates

- Ore reserve and mineral resource estimates

Ore reserves and mineral resource estimates are estimates of the amount of ore that can be economically and legally extracted from the Group's mining properties. Such reserves and mineral resource estimates and changes to these may impact the Group's reported financial position and results, in the following way:

- The carrying value of exploration and evaluation assets, mine properties, property, plant and equipment may be affected due to changes in estimated future cash flows
- Depreciation and amortization charges in the statement of profit or loss and other comprehensive income may change where such charges are determined using the units of production method, or where the useful life of the related assets change
 - a) Capitalized stripping costs recognized in the statement of financial position, as either part of mine properties or inventory or charged to profit or loss, may change due to changes in stripping ratios
 - b) Provisions for rehabilitation and environmental provisions may change where reserve estimate changes affect expectations about when such activities will occur and the associated cost of these activities
 - c) The recognition and carrying value of deferred income tax assets may change due to changes in the judgements regarding the existence of such assets and in estimates of the likely recovery of such assets.

The Group estimates its ore reserves and mineral resources based on information compiled by appropriately qualified persons relating to the geological and technical data on the size, depth, shape and grade of the ore body and suitable production techniques and recovery rates. Such an analysis requires complex geological judgements to interpret the data. The estimation of recoverable reserves is based upon factors such as estimates of foreign exchange rates, commodity prices, future capital requirements and production costs, along with geological assumptions and judgements made in estimating the size and grade of the ore body.

CRITICAL JUDGEMENTS AND ACCOUNTING ESTIMATES (CONTINUED)

The Group estimates and reports ore reserves and mineral resources in line with the principles contained in the pre-feasibility study NI 43-101 report.

- Share-based payments

The Group charges the consolidated statement of comprehensive income with the fair value of share options issued. This charge is not based on historical cost but is derived based on assumptions input into an option pricing model. The model requires management to make several assumptions as to future events, including: an estimate of the average future hold period of issued stock options before exercise, expiry or cancellation; future volatility of the Group's share price in the expected hold period (using historical volatility as a reference); and the appropriate risk-free rate of interest. The resulting value calculated is not necessarily the value that the holder of the option could receive in an arm's length transaction, given there is no market for the options, and they are not transferable. The value derived from the option-pricing model is highly subjective and dependent entirely upon the input assumptions made.

- Mine closure provision

The ultimate rehabilitation costs are uncertain, and cost estimates can vary in response to many factors, including estimates of the extent and costs of rehabilitation activities, technological changes, regulatory changes, cost increases as compared to the inflation rates (based on Brazilian inflation index (IPCA)), and changes in discount rates (based on risk free rate, based on Brazilian government bond rates). These uncertainties may result in future actual expenditure differing from the amounts currently provided. Therefore, significant estimates and assumptions are made in determining the provision for mine rehabilitation. As a result, there could be significant adjustments to the provisions established which would affect future financial result. The provision at reporting date represents management's best estimate of the present value of the future rehabilitation costs required.

- Deferred tax asset

Deferred tax assets are recognized for unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Assumptions about the generation of future taxable profits are based on forecast cash flows from operations (which are impacted by production and sales volumes, selling prices, reserves, operating costs, closure and rehabilitation costs, capital expenditure and other capital management transactions). To the extent that future cash flows and taxable income differ significantly from estimates, the ability of the Group to realise the net deferred tax assets recorded at the reporting date could be impacted.

CRITICAL JUDGEMENTS AND ACCOUNTING ESTIMATES (CONTINUED)

In addition, future changes in tax laws in the jurisdictions in which the Group operates could limit the ability of the Group to obtain tax deductions in future periods.

MANAGEMENT’S REPORT ON INTERNAL CONTROLS

Disclosure Controls and Procedures (“DC&P”)

As of March 31, 2026, the CEO and the CFO evaluated the design and operation of the Group's DC&P. Based on that evaluation, the CEO and CFO concluded that the Group's DC&P was effective as at March 31, 2026.

Internal control over financial reporting (“ICFR”)

Based on the evaluation of the design and operating effectiveness of the Group's ICFR, the CEO and the CFO concluded that the Group's ICFR was effective as of March 31, 2026.

There have been no changes during the period ended March 31, 2026, that have a material effect on the disclosure controls and procedures or the internal controls over financial reporting.

OUTSTANDING SHARE DATA

As at the date of this MD&A the following securities are outstanding:

Type	Number
Ordinary shares	56,443,724
Stock options	4,822,503
Total	61,266,227

NON-GAAP AND OTHER FINANCIAL MEASURES

Earnings before interest, taxes, depreciation and amortization (“EBITDA”) is not a generally accepted measure of financial performance under IFRS. Management of the Group utilizes EBITDA as a financial performance measure to assess profitability and return on equity in its decision-making. In addition, the Group, its lenders and investors use EBITDA to measure performance and value for various purposes. Investors are cautioned, however, that EBITDA should not be construed as an alternative to net loss attributable to common shareholders determined in accordance with IFRS as an indicator of the Group’s performance.

The Group’s method of calculating EBITDA may differ from other companies and, accordingly, they may not be comparable to similarly named measures used by other companies. A quantitative reconciliation of EBITDA is included below.

Adjusted EBITDA Reconciliation	3 months ended Mar 31, 2026	3 months ended Mar 31, 2025
Net loss	(3,729)	(3,781)
Add (Deduct):		
Interest Income/Expense	1,464	1,408
Income tax	1	4
Share-Based, Equity and Bonus Payments (Non-Cash Event)	68	161
Depreciation and Amortization	836	774
Adjusted EBITDA	(1,360)	(1,434)

In the consolidated financial statements, depreciation and amortization and share-based, equity and bonus payments are included within cost of sales and general and administrative expenses, as applicable. For MD&A purposes, these items are presented separately in the Adjusted EBITDA reconciliation because they are non-cash in nature and are excluded by Management when assessing the Group’s underlying operating performance.

RISKS

The Board regularly reviews the risks to which the Group is exposed and ensures through Board Committees and regular reporting that these risks are minimized to the extent possible. The Audit Committee is responsible for the implementation and review of the Group’s internal financial controls and risk management systems.

The extraction of natural resources involves a high degree of risk. The following risk factors should be considered in assessing the Group’s activities. Should any one or more of these risks occur, it could have a material adverse

RISKS (CONTINUED):

effect on the business, prospects, assets, financial position, or operating results of the Group. The risks noted below do not necessarily comprise all those faced by the Group.

Additional risks not currently known to the Group or that the Group currently deems would not likely influence an investor's decision to purchase securities of the Group may also impact on the Group's business, prospects, assets, financial position, or operating results.

U.S. Trade Tariff Risk

Recent changes in U.S. trade policy and tariff measures have increased uncertainty in global trade conditions. Although Verde has minimal to no direct exposure to U.S. markets—serving an almost entirely domestic customer base—the Group remains vigilant to any indirect effects stemming from macroeconomic shifts or policy responses. Management continues to monitor the situation closely and assess potential implications for Verde's strategic positioning, operational continuity, and financial performance.

Geopolitical conflict risk

The Group is exposed to risks arising from geopolitical tensions, armed conflicts and broader global instability, which may adversely affect the price and availability of energy, fuel, raw materials, consumables, logistics and third-party services. Such events may contribute to inflationary pressures, supply chain disruptions, increased transportation costs, market volatility and uncertainty across the regions in which the Group operates or sources its inputs. To date, the Group has not experienced a significant disruption to its operations as a result of these events; however, continued or escalating geopolitical conflicts may impact operating costs, availability of critical inputs and overall business conditions. The Group continues to monitor these risks and has implemented procurement and operational strategies intended to mitigate potential impacts where possible.

Uncertainty in the estimation of mineral resources and mineral reserves

The estimation of mineral reserves, mineral resources and related grades has a degree of uncertainty. Until such time as the mineral reserves and mineral resources are actually mined and processed, the quantity of grades must be considered as estimates only. The mineral reserve estimates of the Group have been determined or reviewed by an independent consultant and are based on assumed cut-off grades and costs that may prove to be inaccurate. Any material change in these variables may affect the economic outcome of current and future projects.

RISKS (CONTINUED):

Mining risks

Mining operations are inherently risky. These operations are subject to all hazards and risks encountered in exploration, development and production. These include but are not limited to formation pressures, seismic activity, rock bursts, fires, power outages, cave-ins, flooding, explosions, and other conditions involved in the drilling and removal of material. Any of these events could result in serious damage to the mine and other infrastructure, damage to life or property, environmental damage and possible legal liability.

The Group has all necessary permits in place to continue with the current operation. As expansion plans progress, the Group will be required to submit revised plans for approval. There can be no guarantee that these revised plans will be agreed to or approved in a timely manner.

The Group's profitability will depend, in part, on the economic returns and actual costs of developing its mining projects, which may differ from the estimates made by the Group.

Rare Earths Exploration Risk

The Group has recently discovered signs of rare earth mineralization in Minas Gerais, Brazil and is carrying out early exploration work. As with any early stage exploration project, there is uncertainty about the extent of mineralization, grade, and economic potential. Rare earth exploration also carries additional technical, regulatory, and market risks, which could affect the cost, timing, and future progress of the Minas Americas Global Alliance project.

Credit risk

Credit risk arises when a failure by counterparties to discharge their obligations could reduce the amount of future cash inflows from financial assets on hand at the reporting date. The Group generates revenue from the sale of products. Where credit is extended to customers this results in trade receivables which may be subject to default. This risk is mitigated by credit control procedures.

In addition, the Group has a credit risk relating to subsidiary investments. The Group expects loans to subsidiaries to be ultimately repaid from trading cash flows to be generated from its mining activities. Consideration is given at each reporting date as to whether the subsidiaries have sufficient liquid assets to repay the loans if demanded in order to determine the probability of default. The Group measures the lifetime expected credit loss by considering all the different recovery strategies and credit loss scenarios. The recovery strategy considered is a repay over time strategy as net trading cash flows are expected to repay the balances. Likely credit losses scenarios are dependent on the operating capability factors inherent in the successful operation of the mine which include the selling price of the products, future costs and availability of capital, operating costs,

RISKS (CONTINUED):

and tax rates. Sensitivity analysis is performed on the various factors and expected credit losses recognized as appropriate.

Leverage, Refinancing and Interest Rate Sensitivity

The Group maintains a material amount of indebtedness, and a meaningful portion of this debt bears floating interest rates that reset by reference to Brazil's SELIC or comparable domestic benchmarks. Servicing this indebtedness requires significant cash resources and may limit our ability to fund working capital, maintenance and growth. If benchmark rates increase or remain elevated, if credit conditions for Brazil's agribusiness sector tighten, or if our operating performance underperforms expectations, our finance costs could rise, interest-coverage metrics could weaken and liquidity could be pressured. There can be no assurance that refinancing, rollover or restructuring will be available on acceptable terms when needed. Breaches of financial obligations could trigger acceleration, increased collateral requirements or enforcement of security, any of which could have a material adverse effect on our business, financial condition, cash flows and results of operations.

Liquidity Preservation and Creditor Engagement Risk

The Group's Board of Directors has approved a liquidity preservation and creditor engagement strategy under which the Group will suspend scheduled debt-service payments to financial creditors under the Debt Renegotiation Agreement and related financing arrangements as such payments become due going forward while it engages with creditors regarding revised terms. The strategy may result in creditor notices, claims, proceedings, acceleration, enforcement of security, additional costs or other actions, and there can be no assurance that waivers, standstill arrangements, amendments, extensions or other revised terms will be obtained on acceptable terms or at all.

Production risk

Production risk relates to the possibility that the Group output levels will be lower than expected. Factors affecting production include adverse weather conditions and failure of equipment and machinery. Mining of the Product continues throughout the year with maximum capacity (within permitted mining limits) during the summer, dry months of the year. Regular inspection and service of equipment and machinery is carried out to ensure they are in full working order.

Expected Market Potential of the Product

The Product is a new product without an established market. Substantial investment may be required to develop the market in Brazil and, if relevant, internationally. Although an established market for potassium-based fertilizers already exists, there is no assurance that the Group's market development efforts will result in the sales of the Product.

RISKS (CONTINUED):

Uncertainty of Acquiring Necessary Permits

The Group's current and future operations will require approvals and permits from various federal, state and local governmental authorities, and such operations are and will be governed by laws and regulations governing prospecting, development, mining, production, taxes, labor standards, health, waste disposal, toxic substances, land use, environmental protection, mine safety and other matters. There is no assurance that delays will not occur in connection with obtaining all necessary renewals of such approvals and permits for the existing operations or additional approvals or permits for any possible future changes to operations. Prior to any

development on any of its properties, the Group must receive permits from appropriate governmental authorities. There can be no assurance that the Group will continue to hold all permits necessary to develop or continue operating at any particular property or obtain all the required permits on reasonable terms or in a timely basis. The Group has been successful in obtaining environmental and mining licenses for small scale production and continues to apply for the appropriate licenses to meet future production in line with its expansion plans. Licensing timelines and conditions may change as environmental regulations evolve.

Enhanced Rock Weathering (ERW) Risks:

While Enhanced Rock Weathering (ERW) offers significant potential as a sustainable solution for carbon sequestration and soil health improvement, its application presents several risks that could impact Verde Agritech's operations. The long-term ecological effects of ERW are not fully understood, and there is uncertainty regarding how different soil types and climatic conditions might affect its efficiency and sustainability. The success of ERW also depends heavily on rigorous and ongoing monitoring to ensure that environmental objectives are met without causing unintended harm to local ecosystems. Additionally, as ERW is an emerging technology, regulatory frameworks are still evolving, which could lead to unforeseen compliance costs or operational restrictions in the future. These factors, combined with the challenges of scaling the technology for commercial use, could introduce variability in Verde Agritech's ability to achieve projected outcomes, potentially affecting the Group's overall strategy and financial performance.

Uninsurable Risks

The development and production of mineral properties involves numerous risks including unexpected or unusual geological operating conditions such as rock bursts, cave-ins, fires, flooding and earthquakes. Insurance may not be available to cover all these risks, may only be available at economically unacceptable premiums or may be inadequate to cover any resulting liability. Any uninsured liabilities that arise would have a material adverse effect on the Group's business and results of operations.

RISKS (CONTINUED):

Operations in a Foreign Country and Regulatory Requirements

All the Group's properties are located in Brazil and mineral exploration and mining activities as well as project development may be affected in varying degrees by changes in political, social and financial stability, inflation and changes in government regulations relating to the mining industry. Any changes in regulations or shifts in political, social or financial conditions are beyond the control of the Group and may adversely affect its business. Operations may be affected in varying degrees by government regulations with respect to restrictions on production, price controls, export controls, income taxes, expropriation of property, environmental legislation and mine safety. Brazil's status as a developing country may make it more difficult for the Group to obtain any financing required for the exploration and development of its properties due to real or perceived increased investment risk.

Currently there are no restrictions on the repatriation from Brazil on the earnings of foreign entities. Capital investments registered with the central bank in Brazil may similarly be repatriated. There can be no assurance that restrictions on repatriation of earnings and capital investments from Brazil will not be imposed in the future.

Competition

The Group competes with other mining companies as well as other companies producing agricultural products, many of which have greater financial and technical resources and experience, particularly with respect to the potash industry and the limited number of mineral opportunities available in South America. Competition in the mining industry is primarily for properties which can be developed and can produce economically; the technical expertise to find, develop, and operate such properties; the labor to operate the properties; and the capital for the purpose of funding such properties. In addition, many competitors not only explore for and mine potash, but conduct refining and marketing operations on a world-wide basis.

Such competition may result in the Group being unable to acquire desired properties on terms acceptable to the Group, to recruit or retain qualified employees or to acquire the capital necessary to fund its operations and develop its properties. The Group's inability to compete with other mining companies for these resources would have a material adverse effect on the Group's business and results of operations.

The Group also competes with other potash mining and/or marketing companies, many of which have greater marketing, financial and technical resources, and experience, in exporting and marketing its potash or potassium-based products. The Group is vulnerable to increases in the supply of potash beyond market demand either from the opening of new potash mines or the expansion of existing potash mines by the Group's competitors, which could depress prices and have a material adverse effect on the Group's business, financial condition and results of operation.

RISKS (CONTINUED):

Title Matters

While the Group has diligently investigated title to all mineral properties and, to the best of its knowledge, title to all properties is in good standing; this should not be construed as a guarantee of title. The properties may be affected by undetected defects in title, such as the reduction in size of the mineral claims and other third-party claims affecting the Group's priority rights, at the discretion of the ANM. The Group's interests in mineral properties are comprised of exclusive rights under government licenses and contracts to conduct operations in the nature of exploration and, in due course if warranted, development and mining, on the license areas. Maintenance of such rights is subject to ongoing compliance with the terms of such licenses and contracts.

Uncertainty of Additional Capital

In the past, the Group has relied on sales of equity securities to meet its capital requirements. The Group plans to use predominately production revenue and debt to cover costs going forward. There is no assurance that the Group will be successful in obtaining the required financing.

The ability of the Group to arrange additional financing in the future will depend, in part, on the prevailing capital market conditions as well as the business performance of the Group. The development of the Group's projects may require substantial additional financing. Failure to obtain such financing may result in delaying or indefinite postponement of exploration, development, or production on any or all of the Group's projects or even a loss of property interest. There can be no assurance that additional capital or other types of financing will be available if needed or that, if available, the terms of such financing will be favorable to the Group. If the Group, through the issuance of securities from treasury, raises additional financing, control of the Group may change, and security holders may suffer additional dilution. See "Risk Factors – Dilution".

Government Royalties

The Federal Government of Brazil collects royalties on mineral production, with up to half of such royalties being paid to surface rights owners. The current Brazilian federal royalty applicable to fertilizer production is a 2% Financial Compensation for Mineral Exploration ("CFEM", from *Compensação Financeira pela Exploração Mineral*) for Glauconitic Siltstone. This level and the level of any other royalties, payable to the Brazilian government in respect of the production of minerals may be varied at any time as a result of changing legislation, which could materially adversely affect the Group's results of operations.

Market Factors and Volatility of Commodity Prices

The Group's future profitability and long-term viability will depend, in large part, on the global market price of minerals produced and their marketability. The marketability of mineralized material, which may be acquired or

RISKS (CONTINUED):

discovered by the Group, will be affected by numerous factors beyond the control of the Group. These factors include market fluctuations in the prices of minerals sought, which are highly volatile, inflation, consumption patterns, speculative activities, international political and economic trends, currency exchange fluctuations, interest rates, production costs and rates of production. The effect of these factors cannot be accurately predicted but may result in the Group not receiving an adequate return on invested capital. Prices of certain minerals have fluctuated widely, particularly in recent years, and are affected by numerous factors beyond the control of the Group. Future mineral prices cannot be accurately predicted. A severe decline in the price of a mineral being produced or expected to be produced by the Group would have a material adverse effect on the Group and could result in the suspension of mining operations by the Group.

Protection of Intellectual Property and Proprietary Rights

The success and competitive position of Verde Agritech are significantly dependent on the Group's ability to protect its intellectual property and proprietary rights. The Group relies on a combination of patents, copyrights, trademarks, trade secrets, and confidentiality agreements to safeguard its innovative fertilizer products, production technologies, and operational processes. The inability to secure these rights, or any failure to enforce them, could enable competitors to duplicate the Group's products and technologies, potentially eroding its market share, diminishing its brand value, and adversely affecting its financial performance. The Group seeks to protect and defend its intellectual property and, where appropriate, obtain additional protections.

Environmental, Health, and Safety Regulations

Verde operates within a regulatory environment that prioritizes the protection of the environment, the health and safety of workers, and the well-being of the communities around its operations. Compliance with these extensive laws and regulations is fundamental to the Group's operations. These include regulations governing waste disposal, environmental conservation, worker safety, and mine development. Any failure to comply could result in severe consequences such as fines, permit revocations, and operational suspensions. Moreover, evolving regulations may impose additional compliance costs or operational constraints, emphasizing the need for Verde to continually adapt and integrate responsible environmental, health, and safety practices into all aspects of its operations.

The Group's subsidiary Verde Fertilizantes holds ISO 9001 and ISO 14001 certifications, evidencing its dedication to quality management and environmental responsibility. The Group is committed to maintaining the highest standards in its operational processes and environmental stewardship.

Climate Change

Climate change represents an escalating risk worldwide, manifested through both transitional and physical challenges. Transitional risks include regulatory changes, carbon pricing mechanisms, and shifts in market

RISKS (CONTINUED):

demand towards more sustainable practices. Physical risks encompass acute events like floods and droughts, as well as chronic impacts such as altered precipitation patterns and water scarcity. These changes could impact the Group's supply chain, affect its operational efficiency, and impose additional costs for adaptation and resilience-building measures. In response, Verde continues to closely monitor the evolving landscape of climate-related regulations and stakeholder expectations, proactively adapting its strategies to mitigate the risks of climate change.

The effects of climate change extend to the agricultural sector, directly impacting the Group's end customers. Adverse weather conditions can affect growing seasons, crop yields, and water availability, challenging food security and the demand for agricultural inputs like the Group's potassic fertilizers. The ability of farmers to adapt to these changes is crucial, and Verde is committed to supporting its customers through this transition by providing innovative and sustainable fertilizer solutions that enhance crop resilience and contribute to a more sustainable agricultural future.

Cyclical Industry

The market for potash tends to move in cycles. Periods of high demand, increasing profits and high-capacity utilization, led to new plant investment and increased production. This growth increases supply until the market is over-saturated, leading to declining prices and declining capacity utilization until the cycle repeats. This cyclicity in prices can result in supply/demand imbalances and pressures on potash prices and profit margins, which may impact the Group's financial results, and common share prices. The potash industry is dependent on conditions in the economy generally and the agriculture sector. The agricultural sector can be affected by adverse weather conditions, cost of inputs, commodity prices, animal diseases, the availability of government support programs and other uncertainties that may affect sales of fertilizer products.

Dependence on Key Executives and Technical Personnel

The Group is currently dependent on the services of a relatively small management team. Locating mineral deposits and successfully bringing them into production in Brazil depends on a number of factors, not the least of which is the technical skill of the personnel involved. Due to the relatively small size of the Group, the loss of members of the management team or the Group's inability to attract and retain additional highly skilled employees may materially adversely affect its business and future operations. The Group does not currently carry any "key man" life insurance on any of its executives. The non-executive directors of the Group devote only part of their time to the affairs of the Group.

RISKS (CONTINUED):

History of Earnings

The Group generated operating revenue of \$1,677 and achieved an operating loss of (\$3,729) for the period ended March 31, 2026. Management expects that the Group will be able to generate net profits going forward. However, there is no assurance the Group will generate sufficient earnings, operate profitably, or provide a return on investment in the future.

Dilution

To the extent the Group should, in future, issue any additional warrants, additional options, convertible securities or other similar rights, the holders of such securities will have the opportunity to profit from a rise in the market price of the Ordinary Shares with a resulting dilution in the equity interest of any persons who become holders of Ordinary Shares. The Group's ability to obtain additional financing during the period may be adversely affected and the existence of the rights may have an adverse effect on the price of the Ordinary Shares. The holders of warrants, options and other rights may exercise such securities at a time when the Group would, in all likelihood, be able to obtain any needed capital by a new offering of securities on terms more favorable than those provided by the outstanding rights.

In some circumstances, the increase in the number of Ordinary Shares issued and outstanding and the possibility of sales of such shares may have a depressive effect on the price of the Ordinary Shares. In addition, as a result of such additional Ordinary Shares, the voting power of the Group's existing shareholders may be diluted.

Future Sales of Ordinary Shares by Existing Shareholders

Sales of a large number of Ordinary Shares in the public markets, or the potential for such sales, could decrease the trading price of the Ordinary Shares and could impair the Group's ability to raise capital through future sales of Ordinary Shares.

Conflicts of Interest

Directors of the Group are or may become directors of other reporting companies or have significant shareholdings in other mining companies and, to the extent that such other companies may participate in ventures in which the Group may participate, the directors of the Group may have a conflict of interest in negotiating and concluding terms respecting the extent of such participation. The Group and its directors attempt to minimize such conflicts. In the event that such a conflict of interest arises at a meeting of the directors of the Group, a director who has such a conflict will abstain from voting for or against the approval of such participation or such terms. In appropriate cases the Group will establish a special committee of independent directors to review a matter in which several directors, or management, may have a conflict. The directors of the Group are required to act honestly, in good faith and in the best interests of the Group. In determining whether or not the

RISKS (CONTINUED):

Group will participate in a particular program and the interest therein to be acquired by it, the directors will primarily consider the potential benefits to the Group, the degree of risk to which the Group may be exposed and its financial position at that time.

The Cerrado Verde Project is Managed by a Subsidiary

The material operating subsidiary for the Cerrado Verde Project is Verde Fertilizantes. The directors of Verde Fertilizantes are Felipe Paolucci, Elton Gonçalves, Edson Santos and Marcus Ribeiro. Despite the controls that the Group has put in place, there may be risks associated with ensuring that the corporate actions of Verde Fertilizantes reflect the decisions of the Board of Directors and management of the Group.

Political, Economic and Social Instability Associated Key Priorities

Political, economic and social instability may affect our business including, for instance, if any of the jurisdictions in which we operate introduce restrictions on monetary distributions, forced divestitures or changes to or nullification of existing agreements, mining permits or leases.

Cybersecurity Threats

Cyberattacks or breaches of our systems, including our CRM, or exposure to potential computer viruses, could lead to disruptions to our operations, loss of data, or the unintended disclosure of confidential information and/or personally identifiable information or property damage.

QUALIFIED PERSON

Scientific and technical information contained in this MD&A is based on the Pre-Feasibility Study technical report filed by the Group in 2022, and prepared by consultants, specialists in the fields of geology, exploration, mineral resource and mineral reserve estimation and classification, mining, geotechnical, environmental, permitting, metallurgical testing, mineral processing, processing design, capital and operating cost estimation, and mineral economics.

The following individuals, by virtue of their education, experience and professional association, are considered Qualified Person (“QP”) as defined in the NI 43-101 standard and independent of the Group, for this report, and are members in good standing of appropriate professional institutions:

- Bradley Ackroyd. B.Sc., MAIG, principal consulting geologist for AMS, responsible for the resource estimates.
- Beck Nader. D.Sc., M.Sc., MAIG, Senior Advisor at BNA, responsible for the reserve estimates, processing and economical assessment.

- Leonardo Deringer Fraga, P.Geo, who is a Qualified Person as defined by NI 43-101 – Standards of Disclosure for Mineral Projects. EGBC License No. 61611, is responsible for reviewing laboratory certificates and analytical procedures related to the Minas Americas Global Alliance magnetic rare earths project.

FURTHER INFORMATION

Additional information relating to the Group can be found on SEDAR+ at www.sedarplus.ca and on the Group's website at www.investor.verde.ag.

GLOSSARY

Please refer to our website for the complete glossary at www.investor.verde.ag/glossary/.

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